## New York City Housing Development Corporation Proposed Budget Summary Fiscal Year 2019/2020

|  | Adopted **<br>Budget<br>FY 2019 |                                    | Act | jected<br>ual<br>2019              | Var | jected<br>iance<br>2019      | Proposed<br>Budget<br>FY 2020 |                                    |
|--|---------------------------------|------------------------------------|-----|------------------------------------|-----|------------------------------|-------------------------------|------------------------------------|
| REVENUES   |                                 |                                    |     |                                    |     |                              |                               |                                    |
| Fees<br>Investment and Loan Income                                   | \$                              | 57,002,000<br>89,192,000           | \$  | 64,426,030<br>98,553,180           | \$  | 7,424,030<br>9,361,180       | \$                            | 60,124,063<br>106,000,000          |
| TOTAL REVENUES   | \$                              | 146,194,000                        | \$  | 162,979,210                        | \$  | 16,785,210                   | \$                            | 166,124,063                        |
| <u>EXPENSES</u>  |                                 |                                    |     |                                    |     |                              |                               |                                    |
| Salaries and Related Expenses<br>Contract Services<br>Other Expenses | \$                              | 26,770,000<br>817,600<br>6,002,400 | \$  | 25,994,706<br>787,540<br>5,803,533 | \$  | 775,294<br>30,060<br>198,867 | \$                            | 26,622,597<br>945,000<br>6,289,702 |
| TOTAL EXPENSES   | \$                              | 33,590,000                         | \$  | 32,585,780                         | \$  | 1,004,221                    | \$                            | 33,857,300                         |
| EXCESS OF REVENUES OVER EXPENSES                                     | \$                              | 112,604,000                        | \$  | 130,393,430                        | \$  | 17,789,431                   | \$                            | 132,266,763                        |

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## New York City Housing Development Corporation Proposed Revenue Budget Summary Fiscal Year 2019/2020

| Revenues   | Adopted **<br>Budget |  | Projected<br>Actual |  | Projected<br>Variance |  | Proposed<br>Budget |  |
|--|----------------------|--|---------------------|--|-----------------------|--|--------------------|--|
| Fee Income   | FY                   | 2019   | FY                  | 2019   | FY 2                  | 2019   | FY:                | 2020   |
| Servicing Fees HDC Financed Mortgage Loans Tax Credit Monitoring Fees HPD Financed Loans   | \$                   | 27,300,000<br>2,515,000<br>5,470,000                     | \$                  | 28,601,053<br>2,544,020<br>5,123,448                     | \$                    | 1,301,053<br>29,020<br>(346,552)                 |                    | 28,800,000<br>2,800,000<br>5,096,400               |
| Sub-total Servicing Fees   |                      | 35,285,000   |                     | 36,268,521   |                       | 983,521  |                    | 36,696,400   |
| Other Fees Credit Enhancement Fees (2006 A Program) Loan Originations & Refinancings REMIC Insurance Administration CDBG-DR Funds NYCHA Lending Admin Fee Sub-total Other Fees |                      | 2,322,000<br>18,000,000<br>566,000<br>130,000<br>699,000 |                     | 2,342,187<br>24,909,322<br>566,000<br>240,000<br>100,000 |                       | 20,187<br>6,909,322<br>0<br>110,000<br>(599,000) |                    | 2,112,063<br>20,000,000<br>588,640<br>0<br>726,960 |
| Total Fees   | \$                   | 57,002,000   | \$                  | 64,426,030   | \$                    | 7,424,030  | \$                 | 60,124,063   |
| Investment and Loan Income   |                      |  |                     |  |                       |  |                    |  |
| Investment of Corporate Reserves   | \$                   | 31,500,000   | \$                  | 40,374,139   | \$                    | 8,874,139  | \$                 | 48,000,000   |
| Corporate Owned Mortgages  |                      | 4,500,000  |                     | 2,986,458  |                       | (1,513,542)                                      |                    | 3,000,000  |
| Open Resolution Surplus, net of expenses   |                      | 53,192,000   |                     | 55,192,583   |                       | 2,000,583  |                    | 55,000,000   |
| Total Investment and Loan Income   | \$                   | 89,192,000   | \$                  | 98,553,180   | \$                    | 9,361,180  | \$                 | 106,000,000  |
| TOTAL REVENUES   | \$                   | 146,194,000  | \$                  | 162,979,210  | \$                    | 16,785,210                                       | \$                 | 166,124,063  |

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## NEW YORK CITY HOUSING DEVELOPMENT CORPORATION PROPOSED OPERATING EXPENSES FISCAL YEAR 2019/2020

|                             | ADOPTED **<br>BUDGET<br>FY 2019 | PROJECTED<br>FY 2019 | PROJECTED<br>VARIANCE | PROPOSED<br>BUDGET<br>FY 2020         |
|-----------------------------|---------------------------------|----------------------|-----------------------|---------------------------------------|
| SALARIES & RELATED EXPENSES |                                 |                      |                       |                                       |
| WAGES                       | 18,966,800                      | 18,096,237           | 870,563               | 19,001,064                            |
| FRINGE BENEFITS             | 6,780,000                       | 6,180,418            | 599,582               | 6,489,439                             |
| NYCERS                      | 900,000                         | 1,582,633            | (682,633)             |                                       |
| MCTM TAX                    | 64,000                          | 59,138               | 4,862                 | 62,095                                |
| TEMPORARY STAFF             | 59,200                          | 76,281               | (17,081)              | · · · · · · · · · · · · · · · · · · · |
| SUBTOTAL                    | 26,770,000                      | 25,994,706           | 775,294               | 26,622,597                            |
| CONTRACT SERVICES           |                                 |                      |                       |                                       |
| AUDITING & ACCOUNTING       | 242,000                         | 242,000              | _                     | 250,000                               |
| LEGAL CONSULTANTS           | 60,000                          | 55,821               | 4,179                 | 60,000                                |
| ANNUAL REPORT               | 30,000                          | 29,500               | 500                   | 35,000                                |
| OTHER CONSULTANTS           | 485,600                         | 460,219              | 25,381                | 600,000                               |
| SUBTOTAL                    | 817,600                         | 787,540              | 30,060                | 945,000                               |
| OTHER EXPENSES              |                                 |                      |                       |                                       |
| RENT & UTILITIES            | 2,413,500                       | 2,403,321            | 10,179                | 2,499,454                             |
| OFFICE EXPENSES             | 319,000                         | 297,010              | 21,990                | 305,920                               |
| EQUIPMENT & MAINTENANCE     | 2,283,500                       | 2,241,435            | 42,065                | 2,553,507                             |
| INSURANCE                   | 90,000                          | 76,504               | 13,496                | 80,329                                |
| BOOKS & PUBLICATIONS        | 53,900                          | 49,830               | 4,070                 | 52,322                                |
| TRANSPORTATION              | 29,000                          | 11,742               | 17,258                | 12,329                                |
| TRAINING & CONFERENCE       | 286,000                         | 269,635              | 16,365                | 283,117                               |
| MEMBERSHIPS                 | 83,000                          | 77,064               | 5,936                 | 80,917                                |
| EMPLOYMENT AGENCY FEES/ADS  | 15,000                          | 5,445                | 9,555                 | 15,000                                |
| FURNITURE                   | 10,000                          | 2,000                | 8,000                 | 10,000                                |
| LEASEHOLD IMPROVEMENTS      | 25,000                          | -                    | 25,000                | -                                     |
| INTERAGENCY EXPENSES        | 250,000                         | 250,000              | -                     | 250,000                               |
| MARKETING                   | 11,500                          | 5,315                | 6,185                 | 11,500                                |
| CORPORATE EVENTS            | 63,000                          | 62,197               | 803                   | 65,307                                |
| BANK SERVICE FEES           | 70,000                          | 52,035               | 17,965                | 70,000                                |
| SUBTOTAL                    | 6,002,400                       | 5,803,533            | 198,867               | 6,289,702                             |
| TOTAL OPERATING EXPENSES    | 33,590,000                      | 32,585,780           | 1,004,221             | 33,857,300                            |

<sup>\*\*</sup> Please note that the "Adopted Budget" column is the budget that was approved by HDC's board last fiscal year, and may differ from last fiscal year's submitted "Proposed Budget". The "Proposed Budget" column is a preliminary budget not yet approved by HDC's board, and may change prior to HDC board approval.